

McLaughlin & McLaughlin



CONSULTING SERVICES.....

Dispute Resolution / Litigation Support
Program / Project Development, Planning, and Management

Austin, Texas
(916) 719-5160

www.mclaughlinandmclaughlin.com

McLaughlin & McLaughlin

About Us

The consulting firm of McLaughlin and McLaughlin provides high quality services in project development, planning and management as well as dispute resolution and litigation support. These high quality services are provided on a worldwide basis to national and international clients. Large and complex projects are the typical focus of these services.

McLaughlin and McLaughlin Consulting Services are used by many types of organizations. These organizations include worldwide / international owners, contractors, governments and law firms. Often, services are rendered on location (project or client) throughout the world. Services on location continue for as long as the need requires work at this location or presence.

McLaughlin and McLaughlin Consulting Services follow best practices and standards. Our ways of working are at the leading edge / state-of-the-art in this service area.

Being a small or boutique firm, McLaughlin and McLaughlin's services are provided by the principals in the firm. As such, clients benefit from responsive and quality advice, deliverables, support and (above all) expertise provided by the source of this expertise and experience.

Regarding project development, planning and management, McLaughlin and McLaughlin has completed frontend development and planning on several large and complex programs / projects over the past six years. These include oil and gas as well as process industry, commercial and "high tech" projects with a total investment exceeding one billion US dollars. (USD)

Regarding dispute resolution and litigation support, McLaughlin and McLaughlin has completed numerous assignments on worldwide disputes in the oil and gas, process and power industries over the past eight years. These include disputes individually exceeding fifty million US dollars (USD) (\$50+ million) and with a total disputed value exceeding several hundred million US dollars (USD). McLaughlin and McLaughlin provides these services, including testimony, as industry practitioners.

Please see the balance of this website for additional information and particulars. When contacting McLaughlin and McLaughlin, you may be assured that you will communicate with a principal. If McLaughlin and McLaughlin is not the optimum fit for your need, we will do our best to provide a professional / quality referral.

We look forward to serving you and / or your organization in the near future.

McLaughlin & McLaughlin

REPRESENTATIVE CLIENTS

Owner

ADP
Air Liquide
Air Products and Chemicals, Inc.
Allied Signal Corporation
ARAMCO Affiliates
Army and Air Force Exchange Service
ARCO Affiliates
AT&T
Bahrain Petroleum Company
Bellcore
BP
BTR PLC
Canadian Natural Resources Limited
Chevron
COMDISCO
Consumer's Union
Dallas / Fort Worth Int. Airport
ECOPETROL
Enichimica, SPA
EXXON Affiliates
FMC Corporation
GlaxoSmithKline
Hartz Mountain Industries
Henkel Corporation
Hoffmann-LaRoche, Inc.
Liz Claiborne
Loral Skynet
Martindale-Hubbell
Merrill Lynch
Mobil Research and Development Corporation
National Starch & Chemical
Neal Tyler & Sons
Newark Beth Israel Medical Center
Newmont Mining Corporation
NYNEX
Pacific Gas & Electric
Paine Webber
Pennwalt Corporation
Petroleos de Venezuela, S.A.
Quaker Chemical Company
Repsol YPF
Rohm and Haas Company
Mel Simon & Associates
SmithKline Beecham Corporation
Smud
Solomon Brothers
Tampa Electric (TECO)
UNOCAL
Wakefern Foods

Legal

Arent Fox Kitner Plotkin & Kahn
BakerBotts
Bright & Brown
Cook Brown
Drinker Biddle & Reath
Dufour & Associates
Greve, Clifford, Wengel & Paras
Higgs, Fletcher & Mack LLP
Keating Chambers
Livingston Law Firm
Nelson, Kinder, Mosseau & Saturley, PC
Pillsbury Madison & Sutro LLP
Porter & Cable LLP
Speechly Bircham LLP
Stoel Rives LLP
Terrence M. O'Connor, Attorney at Law
Vinson & Elkins RLLP

Contractors

Air Liquide
APSA
Crawford & Russell, Incorporated
Fire Security Systems, Incorporated
Fluor Daniel, Incorporated
Foster Wheeler Energy Corporation
Lurgi Inc.
Lurgi GmbH
Morse Diesel
The Ralph M. Parsons Company
Santos CMI
The Shaw Group Inc.
Shaw Group UK Limited
Stone & Webster Engineering Corporation
Suntech, Incorporated
Unity Electric
Weekly Brothers
Zachry Construction Corporation

Government

Los Angeles County
SEPTA
U.S. Army Corps of Engineers
U.S. Army Legal Services Agency
U.S. Department of Energy

Consultants

Barrington Consulting Group/Navigant Consulting
Ockman & Borden
Pathfinder, L.L.C & PFI Project Consultants Canada
Spire Consulting Group LLC
Triad Consulting Engineers

McLaughlin & McLaughlin

INDUSTRY COVERAGE



PROCESS

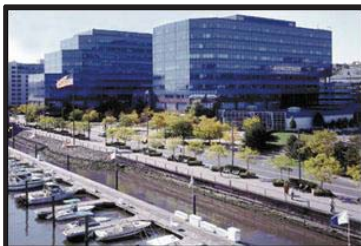
- ✓ Petroleum
- ✓ Biofuels
- ✓ Petrochemical
- ✓ Chemical
- ✓ Liquefied Natural Gas
- ✓ Pharmaceutical

HIGH TECHNOLOGY



ENGINEERING & CONSTRUCTION

DATA CENTERS



COMMERCIAL BUILDINGS

McLaughlin & McLaughlin

INDUSTRY COVERAGE

MEDICAL CENTERS



POWER

HEAVY CONSTRUCTION



ENVIRONMENTAL

McLaughlin & McLaughlin

Dispute Resolution / Litigation Support

Current / Recent Assignments

2007 - 2013

Project Type	Contract Type	Claim / Dispute			Location
		Size (million USD)	Issues	Law	
Power Plant Grassroots	Construction	20 M	<ul style="list-style-type: none"> •Delay/Acceleration •Disruption •Changed Work 	Costa Rica	Costa Rica
Bridge Replacement	-----	30 M	<ul style="list-style-type: none"> •Delay •Disruption •Changed Work 	Louisiana	Louisiana
Carbon Monoxide Grass Roots	LSTK	50+ M	<ul style="list-style-type: none"> •Delay/Acceleration •Disruption •Changed Work 	English	Saudi Arabia
LNG Terminal Mechanical	LS	10+ M	<ul style="list-style-type: none"> •Disruption •Productivity 	English	Wales
Ethanol Retrofit	EPC	50+ M	<ul style="list-style-type: none"> •Delay •Disruption •Changed Work 	New York	New York
Ethanol Grassroots	LSTK	30+ M	<ul style="list-style-type: none"> •Delay •Changed Work 	Texas	Texas
Power Plant Conversion	LS	5 M	<ul style="list-style-type: none"> •Delay •Disruption 	California	California
Process Plant Retrofit	LS	20+ M	<ul style="list-style-type: none"> •Delay •Disruption 	Bahraini	Bahrain

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Dispute Resolution / Litigation Support SERVICES

CLAIM ANALYSES / ASSESSMENTS / RISKS / POTENTIAL

DELAY / SCHEDULE ANALYSIS

Time Impact Analysis
Reasonable As-Planned Schedule
As-Built Schedule
Controlling Delays / Time Impacts
Days of Delay / Extensions of Time
Time-Related Compensation and Damage Calculations

DISRUPTION / PRODUCTIVITY

Analyses – Entitlement
Measured Mile
Drill Down
Detail Cause and Effect
Analyses – Quantum

SCOPE OF WORK

Baselines – Technical / Design
Baselines – Execution Scope
Changes / Alterations

COST MANAGEMENT / QUANTIFICATION ANALYSES

Cost Estimate Analysis
Change / Alteration Costs and Pricing
Cost-to-Complete
Financial Audit / Status / Performance
Damage Calculations / Evaluation

CONTRACT ADMINISTRATION ISSUES

Change Order Preparation
Time Administration (Excusable Delay / Extension of Time)
Price Administration

OWNER PERFORMANCE / ISSUES

COUNTERCLAIM ASSESSMENTS

McLaughlin & McLaughlin

Project Development / Management Recent / Major Engagements

Project	Facility	Size	Scope of Services
Program Execution Plan (Canada)	<u>Upgrader/Refinery – Expansion</u>	11 figure (investment)	<u>Program Management Team</u> Program Management Plan Program Management Execution Manual Strategies and Processes
Hydrogen Production Plant (Canada)	<u>Upgrader/Refinery – Grass Roots</u>	9 figure (investment)	<u>Project Manager</u> Lump Sum Turnkey Strategy Contracting / RFP Capital Cost Estimate
Sulphur Recovery, Gas Treatment, Flare Facilities (Canada)	<u>Upgrader/Refinery – Grass Roots</u>	9 figure (investment)	<u>Project Manager</u> Engineer Procure Construct Strategy Contracting / RFP
Data Center Program (US & Europe)	<u>Worldwide Data Centers</u>	9 figure (investment)	<u>Program Manager</u> Program Development
Remediation Program – Consent Decree (Puerto Rico)	<u>Pharmaceutical Production Plant</u>	9 figure (investment)	<u>Program Manager</u> Program Development
Fluid Flow Hydrogen Desulphurization System (FFHDS) (California)	<u>Refinery - Operating</u>	8 figure (investment)	<u>Project Manager</u> Design & Procurement
Capital Investment Program (Texas)	<u>Chemical Plant - Operating</u>	8 figure (investment)	Program Management
Integrated Natural Gas Project (Spain / Algeria)	<u>LNG - Grass Roots</u>	10 figure (investment)	Project Execution Plan

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Project Management **SERVICES**

PROJECT DEVELOPMENT AND PLANNING

PROJECT MANAGEMENT

PROJECT CONTROLS

Planning and Scheduling / Programming
Cost Baselines and Management
Estimating
Design Management
Technical Baseline Analysis
Scope Management

CONTRACTING and CONTRACT ADMINISTRATION

Contracting Strategy / Approach
Bidding
Change Order Preparation
Time Administration (Excusable Delay / Extension of Time)
Price Administration

PROJECT AUDITS and REVIEWS

CONSTRUCTION MANAGEMENT

CHANGE MANAGEMENT

Baselines – Technical / Design
Baselines – Execution Scope
Changes / Alterations
Time Considerations (Excusable Delay / Extension of Time)
Schedule Acceleration
Scope Assessment

COST MANAGEMENT / ANALYSES

Cost Estimate Analysis
Change / Alteration Costs and Pricing
Cost-to-Complete
Financial Audit / Status / Performance
Pricing Calculations / Evaluation

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PROJECT MANAGEMENT

PROGRAMS / PROJECTS MANAGED

FACILITY	CLIENT	Scope	Eng	Pro	Con	S/U
Office & Laboratory	Consumers Union	Mech.	✓	✓	✓	✓
Hydrogen Production	CNRL	All	✓	✓		
Satellite Control Center	Loral Skynet	All	✓	✓	✓	✓
Office Tower	Mel Simon	Mech.	✓	✓	✓	✓
Data Center	Merrill Lynch	Mech.	✓	✓	✓	✓
Data Center	COMDISCO	Mech.		✓	✓	✓
Office Tower	Paine Webber	Mech.	✓	✓	✓	✓
Sulphur Recovery	CNRL	All	✓	✓		
Data Center	ADP	Mech.	✓	✓	✓	✓
Data Center	GlaxoSmithKline	All	✓	✓		
Clothing Mfg.	Liz Claiborne	Mech.	✓	✓	✓	✓
Refrigerated Warehouse.	Wakefern Foods	Mech.		✓	✓	✓
Water Distribution	several	All		✓	✓	✓
Pharmaceutical	GlaxoSmithKline	All	✓	✓		
Office Buildings	many	Mech.	✓	✓	✓	✓

Eng = Engineering

Pro = Procurement

Con = Construction

S/U = Startup

MC LAUGHLIN & MC LAUGHLIN
AUSTIN, TEXAS

NAME **GEORGE T. MC LAUGHLIN PMP®**

**POSITION /
TITLE** **PRINCIPAL CONSULTANT**

EDUCATION

- **Executive MBA**, Wharton School/University of Pennsylvania, 1981
- **MS/Engineering**, The Catholic University of America, 1975
- **BS/Engineering**, United States Naval Academy, 1965

**EXPERIENCE:
DISPUTES /
LITIGATION**

- **\$200 Million Carbon Monoxide Plant** Representing the Lump Sum Turnkey contractor, developed eight figure claim based on delay, acceleration, disruption, and changed work. The development included Time Impact Analysis of schedule. English and Wales law.
- **\$1 Billion Gas-Fueled Power Generation (combined cycle) Plant** Conducted review of labor productivity and progress. Supported the owner regarding claims for delay, disruption, and labor inefficiencies. The owner successfully resolved the dispute.
- **\$150 Million Ethanol Plant (two plants)** Evaluated and developed delay, changed work, disruption and impact claims for the engineering and construction contractor. Lead a team of six to ten experts in various disciplines and managed a “virtual claims team.” The claims totaled middle eight figures on both plants.
- **\$1 Billion Gas-Fired Power Generation (combined cycle) Plant** - Conducted review of project schedule and contract requirements. Successfully defended the construction contractor regarding claims for delay. Supported the contractor regarding claims for delay and disruption. The contractor claims were resolved satisfactorily.
- **\$150 Million Power Generation (Peaker) Plant** - Completed delay and disruption analysis as well as expert support to defend owner regarding litigation initiated by the general contractor. Prepared owner counterclaims (\$3 million). Provided extensive testimony at arbitration.
- **Power Generation Plant (diesel)** - Technical lead on claim involving changed work, delay, acceleration, disruption and other issues. The claim totaled eight figures in US Dollars.
- **\$1.6 Billion Natural Gas Pipeline Project** - Conducted extensive management review and developed expert witness testimony regarding the properness of all aspects of this major capital investment. Work included analysis of As-Planned and As-Built schedule to rebut claims of delay, acceleration, disruption and mismanagement.
- **Liquefied Natural Gas (LNG) Terminal** – Named productivity / disruption expert for mechanical erection contractor in London-based arbitration under English law. Performed analyses at multiple levels of detail demonstrating cause and effect. Issues were variations, acceleration, overtime and free-issue materials. Dispute was in eight figures USD.
- **\$750 Million Pharmaceutical Launch Facility** - Conducted detailed review and analysis of alteration (changed work) orders (approximately 1000) to determine responsibility for cost and schedule overruns. Critically redirected schedule Time Impact Analysis work.

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TESTIMONY

- **ALTERNATE DISPUTE RESOLUTIONS**
- **AMERICAN ARBITRATION ASSOCIATION**
- **ARMED SERVICES BOARD OF CONTRACT APPEALS**
- **CALIFORNIA PUBLIC UTILITIES COMMISSION**
- **DUVAL COUNTY CIVIL COURT**
- **INTERIOR BOARD OF CONTRACT APPEALS**
- **PHILADELPHIA CIVIL COURT**
- **VETERANS ADMINISTRATION BOARD OF CONTRACT APPEALS**

REGISTRATION and MEMBERSHIPS

- **GENERAL CONTRACTOR, California "B" No. 776808**
- **Project Management Professional (PMP[®]) – No. 215340**
- **American Bar Association (ABA) – Member** (Sections – Dispute Resolution, Contract Documents, Project Delivery Systems, International Construction)
- **ABA Forum on the Construction Industry** (Divisions – Dispute Avoidance and Resolution, International Construction)
- **State of Texas Bar Association – Member, Construction Law Section - Member**
- **Society of Construction Law (UK) – Member**
- **College of Performance Management – Member and Speaker**
- **Association for the Advancement of Cost Engineering International (AACEI) – Member and Speaker**
- **Project Management Institute (PMI) – Member and Speaker-** Communities of Practice (8) – Construction Industry; Consulting, Earned Value Management; Energy, Oil Gas and Petrochemical; Legal Project Management; Project Risk Management; Scheduling and Troubled Projects

POSITIONS/ HELD

- **MCLAUGHLIN & MCLAUGHLIN, Austin, Texas 1992 to present PRINCIPAL**
- **WEM, INC, Sacramento, California 1991 to 1992 PRESIDENT**
- **THE ATMOS GROUP, Kenilworth, New Jersey 1987 to 1991 PRESIDENT**
- **PATHFINDER, INC., Cherry Hill, New Jersey 1981 to 1986 VICE PRESIDENT (1984 to 1986) GENERAL MANAGER (1981 to 1983) PRINCIPAL ASSOCIATE (1981)**
- **SELBY BATTERSBY & COMPANY, Philadelphia, Pennsylvania 1979 to 1980
MANAGER - MARINE CONSTRUCTION**
- **NUCLEAR INSTALLATION SERVICES COMPANY, Cherry Hill, New Jersey 1978 to 1979 PROJECT MANAGER / CONTROLLER**
- **UNITED STATES NAVY, 1965 to 1978 COMMANDER**

MC LAUGHLIN & MC LAUGHLIN
AUSTIN, TEXAS

NAME

GEORGE T. MC LAUGHLIN PMP®

**POSITION /
TITLE**

PRINCIPAL

EDUCATION

- **Executive MBA**, Wharton School/University of Pennsylvania, 1981
- **MS/Engineering**, The Catholic University of America, 1975
- **BS/Engineering**, United States Naval Academy, 1965

**EXPERIENCE:
PROJECT
MANAGEMENT**

- **World-Wide Data Center Program - Program Manager**, managed initiation, strategic planning, alternative analysis and Front End Loading including site selection, facility and infrastructure design and EPC contractor selection. Coordinated information technology strategy consultants, concept design consultants and numerous owner entities for replacement of world-wide data centers for a global pharmaceutical company. Utilized structured capital Project Delivery Process consistent with corporate leadership expectations.
- **Oil Sands Upgrader – Project Manager of Sulphur Recovery and Hydrogen Projects –** Developed and issued Request for Proposal for both Sulphur and Hydrogen projects. Sulphur contracting strategy was lump sum engineer, procure, construct and Hydrogen was lump sum turnkey. Prepared cost estimate for Hydrogen project.
- **Oil Sands Downstream Program Management -** Developed a comprehensive Program Management and Execution Plan and Manual. This program management manual documented current practices and established programmatic-level bases for areas where existing practices presented opportunities for upgrading.
- **High Technology Office and Laboratory Complex - Project Manager -** Managed conceptual design, detailed engineering, procurement, construction, and startup phases of mechanical and controls / automation scope of work.
- **Program Execution Planning – Program Management -** Provided overall Program Management for development of master plans for roughly 100 Regulatory Consent Decree projects for a major international pharmaceutical company. Master Plans defined schedule, manpower and cost. Provided initial startup for an owner Project Management Office (PMO).
- **\$1.6 Billion Natural Gas Pipeline Project** Conducted extensive management review and assessment regarding the properness of all aspects of this major capital investment. Work included analysis of As-Planned and As-Built schedule.
- **\$750 Million Pharmaceutical Launch Facility** Conducted review and analysis of alteration (changed work) orders (approximately 1000) to determine responsibility for overruns.
- **\$2 Billion Natural Gas Processing Plant** Conducted review of project schedule for the execution of this project which was nearing completion of the basic / conceptual design. The scheduled duration and sequencing of startup as well as other matters were in dispute.
- **\$7 Billion Heavy Crude Extraction Project** Conducted project management review and assessment of all aspects including planning and scheduling.

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AUSTIN, TEXAS

POSITIONS HELD

- **MCLAUGHLIN & MCLAUGHLIN**, Austin Texas 1992 to present **PRINCIPAL**
- **WEM, INC**, Sacramento, California 1991 to 1992 **PRESIDENT**
- **THE ATMOS GROUP**, Kenilworth, New Jersey 1987 to 1991 **PRESIDENT**
- **PATHFINDER, INC.**, Cherry Hill, New Jersey 1981 to 1986 **VICE PRESIDENT** (1984 to 1986) **GENERAL MANAGER** (1981 to 1983) **PRINCIPAL ASSOCIATE** (1981)
- **SELBY BATTERSBY & COMPANY**, Philadelphia, Pennsylvania 1979 to 1980 **MANAGER - MARINE CONSTRUCTION**
- **NUCLEAR INSTALLATION SERVICES COMPANY**, Cherry Hill, New Jersey 1978 to 1979 **PROJECT MANAGER / CONTROLLER**
- **UNITED STATES NAVY**, 1965 to 1978 **COMMANDER**

REGISTRATION

- **GENERAL CONTRACTOR, California** "B" No. 776808
- **Project Management Professional (PMP[®])** – No. 215340
- **Association for the Advancement of Cost Engineering International (AACEI)** – Member
- **College of Performance Management** – Member and Speaker
- **American Bar Association** – Member – Construction Forum Member
- **Project Management Institute (PMI)** – Member and Speaker- Communities of Practice (8) – Construction Industry; Consulting, Earned Value Management; Energy, Oil Gas and Petrochemical; Legal Project Management; Project Risk Management; Scheduling and Troubled Projects

Presentations, Seminars and Workshops Presented

- Lessons Learned – Large & Complex Industrial Projects
- Project Management & Project Work Management Process
- Project Management (many clients, levels and industries)
- Project Definition Rating Index (PDRI)
- Changes, Claims and Pricing
- Geothermal Power Plant Startup
- Cost Engineering, Management, Estimating, & Control
- Strategic Planning of Capital Ventures
- Contracting (development and administration), Contracting Pitfalls
- Planning and Scheduling
- Independent Project Reviews (diagnostic techniques)
- Project Controls
- Project Management for Environmental Projects
- Claims and Disputes – Contract Baselines, Time & Progress Management, Schedule and Delay Analyses

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AUSTIN, TEXAS

NAME **DEBORAH MAY MC LAUGHLIN**

**POSITION /
TITLE** **PRINCIPAL**

EDUCATION

- **BS/Business Administration, cum laude**, State University of New York at Buffalo, cum laude

**EXPERIENCE:
DISPUTES /
LITIGATION**

- **\$150 Million Ethanol Plants (two)** – As one of team leaders, coordinated forensic effort using a “virtual project team” execution approach. Organized and implemented a central web-based information management tool for all team documentation. Researched key issues through contemporaneous documents and interviews. Prepared interactive chronologies that supported schedule analysis and disruptions assessments. Identified and compiled source documents to support development of quantum assessments for changed work and other damages (delay and disruption).
- **\$200 Million Carbon Monoxide Plant** - As one of team leaders, coordinated forensic effort. Researched key issues through contemporaneous documents and interviews. Prepared chronologies that supported schedule analysis and disruptions assessments.
- **\$150 Million Power Generation (Peaker) Plant** - Supported search and analysis of contemporaneous documents in preparing to defend owner regarding litigation initiated by the general contractor. Prepared weather analysis to support detailed CPM-based schedule analysis demonstrating entitlement to delay damages.
- **Retail Shopping Complex (three facilities)** – Assisted in evaluating delay, disruption and changed work claims on these similar facilities built in three different military bases and at different times.
- **Military Base 60 Member Training Facility** – Assisted in evaluating delay and disruption claims by the construction contractor. Supported the preparation of the analytical assessment of the As-Built conditions and performance. Analysis was used to resolve the dispute.
- **Liquefied Natural Gas (LNG) Terminal** (grass roots) – Organized and coordinated forensic effort using a “virtual project team” execution approach. Organized and implemented a central web-based information management tool for all team documentation. Researched key issues using contemporaneous documents.
- **Retail Fit-Out** - Prepared schedule analysis and letter report. Evaluated delays by predecessor trades. Assisted in negotiation plan and settlement conference that led to equitable resolution.
- **Munitions Maintenance Facility** – Detailed assembly and “take-off” of logs, staffing levels, project submittals and requests, as well as other key management documents. Emphasis is on presentation effectiveness and source document utilization.

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REGISTRATION and MEMBERSHIPS

- **American Bar Association (ABA)** – Member
- **ABA Construction Forum** – Member (Divisions – Dispute Avoidance & Resolution, Contract Documents, Project Delivery Systems, International Construction)
- **State of Texas Bar Association** - Member
- **Construction Law Section of the State Bar of Texas** – Member

Presentations, Seminars and Workshops

- Lessons Learned – Large & Complex Industrial Projects
- Changes, Claims and Pricing
- Contract Baselines
- Time & Progress Management
- Schedule and Delay Analyses

POSITIONS HELD

- **MCLAUGHLIN & MCLAUGHLIN**, Austin, Texas and Sacramento, California
1992 to present, **PRINCIPAL**
- **Christian Schmidt Brewing Company**, Philadelphia, Pennsylvania
1982 to 1985 - **REGIONAL SALES MANAGER**
1980 to 1982 - **STATE SALES MANAGER**
1979 to 1980 - **AREA SALES MANAGER**

EXPERIENCE: GENERAL

- Marketing management – Target markets, promotional programs and materials, interviews and presentations, follow-on client relations
- Project Management of product introduction involving product development, pricing, merchandising, manufacturers, distributors, and retailers.
- Managed development of 100 plus new accounts within the target legal, engineering, construction management and consulting markets.
- Managed sales process from prospect to closing, developing close client relationships – disputes up to 40 million dollars, projects to 500 million dollars.
- Business management of service organizations.
- Development and implementation of training manuals and programs.
- Recruitment and training of sales professionals.

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NAME **GEORGE F. McLAUGHLIN**

**POSITION /
TITLE** **ANALYST**

EDUCATION • **BA/Economics, Minor: Business Foundations**, University of Texas at Austin 2010

- EXPERIENCE:**
- **Liquefied Natural Gas (LNG) Terminal Project Claim** – Performed all productivity analyses on a LNG Terminal Project Claim located in South Wales including Free Issue Material, Acceleration, Overtime, and Change / Variance Impact analyses. Dispute was in eight figures USD.
 - **Training Program** – Assisted in professional training workshops covering Baselineing, Planning, Scheduling / Programming, Progress Reporting, Project Management, Cost / Quantum and Claims
 - **\$150 Million Ethanol Plants (two)** – Performed changed work analysis and schedule analysis in support of eight figure claim.
 - **Refinery, Gulf of Mexico** – Assisted in the implementation of a Project Controls system. Gathered and organized Capital Project information and documents from the EPC execution contractors on capital projects to support implementation of the project controls system. Collaborated with planners and schedulers, management, project managers, and cost engineers. Created and helped develop a complete and thorough database of all Capital Project control documents.
 - **Project Intern, Tool Creation** – Created a Project Delivery Process (PDP) cross reference tool for use by senior project consultants in future PDP development efforts. Collaborated with President (and COO) as well as Executive Associates in the tools development project. Presented, demonstrated, and educated the staff (10-12 people) about the tool in a Lunch-n-Learn meeting at the conclusion of the assignment.
 - **Military Base Retail Shopping Complex** – Evaluated contractor schedule on these similar facilities built in a military base. Assisted in resolution of contractor appeals.
 - **\$1 Billion Gas-Fueled Power Generation (combined cycle) Plant** – Assisted in the review of labor productivity and progress. The owner successfully resolved the dispute.

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EXPERIENCE: GENERAL

- Marketing – Preparation and presentation of promotional programs, materials, and presentations.
- Project Leader – Worked with eight individuals in a University of Texas business course competition (400+ students) and was chosen as one of the winners. Was Involved in every step of the process from Brainstorming, creating a Business Plan, enacting the Plan, Designing the booth, and Presenting the “invention” to possible investors and entrepreneurs
- University of Texas at Austin Men’s Club Rugby Team
- University of Texas at Austin Men’s Club Soccer Team
- University of Texas at Austin Economics Association
- PC Experience including: Microsoft Office (Mastery of Word, Excel, PowerPoint), Microsoft Project, Primavera, Beginner Programming (C++, BASIC), Statistical Software (JMP, Stata), Adobe Acrobat Pro, Autodesk (Navisworks Simulate, AutoCad)

POSITIONS HELD

- **MCLAUGHLIN & MCLAUGHLIN**, Austin, Texas and Sacramento, California
2005 to present
- **Pathfinder LLC**, Cherry Hill, NJ – Project Intern, Summer 2006, 2007

McLaughlin & McLaughlin

NEWS

February 2013

George T. McLaughlin, PMP presented before the Austin Project Management Institute (PMI) (200+ attendees). This presentation is titled "Lessons Learned in Large and Complex Industrial Projects." Copies of the material are available on request directly on the www.McLaughlinandMcLaughlin.com Contact Page.

George T. McLaughlin of McLaughlin and McLaughlin has been selected by Project Management Institute (PMI) Earned Value Management (EVM) Community of Practice to be a presenter at EVM World 2013 conference. This annual conference is scheduled for May 2013 in Naples, Florida.

January/February 2013

McLaughlin and McLaughlin will be attending American Bar Association forum on the Construction Industry 2013 Midwinter Meeting. mclaughlinandmclaughlin.com

2012 Updates

George McLaughlin, Principal of McLaughlin & McLaughlin has been selected as an instructor for the PMI – Austin Chapter PMP course. The selection process included live auditions. Having celebrated its 20th anniversary, PMI – Austin boasts membership of approximately 2,300 members.

Program / Project Planning and Management – M&M recently completed an assignment in the Canadian / Alberta Oil Sands industry. The client is an owner company that is planning and executing a major expansion to an existing oil sands mining and upgrading facility. The current facility produces approximately 110,000 barrels per day of synthetic crude oil from oil sands. The expansion program is intended to increase this daily production to 250,000 barrels per day of synthetic crude. The reported budget for this expansion program is \$2 billion per year for the next 4+ years.

M&M provided program planning and management services. **M&M** developed a comprehensive Program Management and Execution Plan and Manual. This program management manual documented current practices and established programmatic-level bases for areas where existing practices presented opportunities for upgrading. The underlying projects total ten or more and are planned for execution under several differing strategies.

March 2012

Mr. George T. McLaughlin, PMP, delivered a presentation at the AACE International Western Winter Workshop on March 17, 2012 in Lake Tahoe, Nevada.

McLaughlin & McLaughlin

September 2011

The AACE Central Texas Section recently sponsored a presentation regarding Lessons Learned – Earned Value Management in Recent Large and Complex Industrial Projects. Mr. George T. McLaughlin, principle at McLaughlin & McLaughlin, delivered this presentation.

Based on Mr. McLaughlin's personal experience, these lessons learned were initially presented at the Project Management Institute (PMI) Earned Value Management (EVM) national conference in May 2011.

March 2011

George T. McLaughlin of McLaughlin and McLaughlin has been selected by Project Management Institute (PMI) Earned Value Management (EVM) Community of Practice to be a presenter at EVM World 2011 conference. This annual conference is scheduled for May 2011 in Naples, Florida.

January 2011

George T. McLaughlin of McLaughlin and McLaughlin has been invited to present a paper and discussion at PMI Scheduling Community of Practice [formerly College of Scheduling] at the May 2011 annual meeting to be held in San Francisco.

January 2011

McLaughlin & McLaughlin launched Project Professionals Blog which blends pragmatic, practical and authoritative ideas and perspectives. The focus is implementation of best practices in order to achieve desired business management objectives.

December 2010

McLaughlin & McLaughlin facilitated several Project Definition Rating Index (PDRI's) in Columbia Bogota and Houston, Texas. Training on PDRI's was included.

October 2010

McLaughlin & McLaughlin recently completed preparation for arbitration (settled) in support of a major international contractor on a Liquefied Natural Gas (LNG) Terminal Project. This arbitration was situated in London and the applicable law was English and Wales. McLaughlin & McLaughlin's scope of analysis was disruption and productivity and George T. McLaughlin was the named expert. Detailed analyses showing or demonstrating cause and effect were the key deliverables. The size of the dispute was in eight figures, USD.

McLaughlin & McLaughlin

June 2010

McLaughlin & McLaughlin presented workshops for an international engineering and construction contractor as discussed earlier.

May 2010

George T. McLaughlin of McLaughlin and McLaughlin presented a paper and discussion at PMI Scheduling Community of Practice [formerly College of Scheduling] at the May 2010 annual meeting to be held in Calgary, Canada. The paper of which is “Lessons Learned Large and Complex Projects”.

April 2010

McLaughlin & McLaughlin presented workshops for an international engineering and construction contractor as discussed earlier.

February 2010

McLaughlin & McLaughlin will be presenting workshops for a major international engineering and construction contractor during the months of April and June. The focuses of the workshops are Claim Management, Claim Prevention and Profit Enhancement.